

(Translation)

DAIICHI SANKYO COMPANY, LIMITED

The 21th Ordinary General Shareholders Meeting (June 22, 2026)

Report of Final Tally of Voting Rights Exercised

Number of shareholders holding voting rights: 172,346
Total number of voting rights held by shareholders: 18,326,646
Number of voting rights held by the shareholders present at the Meeting 14,491,175
(including voting rights exercised prior to the Meeting)

	Voting rights prior to the date of the General Meeting of Shareholders (Prior Exercise)	Voting rights exercised by attendance at the General Meeting of Shareholders	Total voting rights exercised
Number of Shareholders	61,224	269	61,493
Number of voting rights exercised (exercise ratio)	14,221,700 (77.6%)	269,475 (1.4%)	14,491,175 (79.0%)

Proposals	Votes approved	Votes disapproved	Votes abstained	Ratio of Votes approved	Resolution result
First Proposal Appropriation of Surplus	14,434,756	24,685	454	99.61%	Approved
Second Proposal Election of Ten (10) Directors					
Hiroyuki Okuzawa	12,615,172	1,753,027	90,377	87.05%	Approved
Takashi Matsumoto	14,247,110	211,017	454	98.32%	Approved
Shizuko Ueno	14,257,692	200,435	454	98.39%	Approved
Joseph Kenneth Keller	14,307,655	150,476	454	98.73%	Approved
Yasuhiro Komatsu	13,846,526	611,615	454	95.55%	Approved
Takaaki Nishii	13,749,014	709,126	454	94.88%	Approved
Yo Honma	14,341,310	116,831	454	98.97%	Approved
Akihiro Watanabe	14,275,957	182,183	454	98.51%	Approved
Reiko Kinoshita	14,351,050	107,082	454	99.03%	Approved
Stuart Mackey	14,293,809	164,322	454	98.64%	Approved
Third Proposal Election of Two (2) Audit & Supervisory Board Member					
Terumichi Yokoyama	14,398,617	60,680	454	99.36%	Approved
Masako Watanabe	14,404,650	54,647	454	99.40%	Approved
Forth Proposal Partial Revision of Medium-Term Performance-Based Share Compensation to Directors, etc	14,285,470	173,965	454	98.58%	Approved

Notes:

1. Requirements for approval of each proposal:

• For First Proposal and Forth Proposal, a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting) is required.

• For Second and Third Proposal, attendance of shareholders holding one third or more of the voting rights of the shareholders who are entitled to exercise their voting rights at the Meeting, and a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting), are required.

2. Calculation method for the ratio of voting rights with manifestation of intention to approve

The percentage of the number of voting rights exercised prior to the Meeting and at the Meeting for which approval for each proposal was confirmed, to the number of voting rights held by the shareholders present at the Meeting (including those exercised prior to the Meeting).

3. Reason for not including some of the number of voting rights of the shareholders present at the Meeting in the number of voting rights

By regarding the number of voting rights exercised by the date immediately before the date of the Meeting and the number of voting rights of some of the shareholders present whose intention of approval or disapproval of each proposal was confirmed as the total number of voting rights, the requirement for each proposal was satisfied and resolutions have been legally adopted pursuant to the Companies Act of Japan. Therefore, the number of voting rights whose intention of approval, disapproval or abstention was not confirmed has not been included in the calculation.